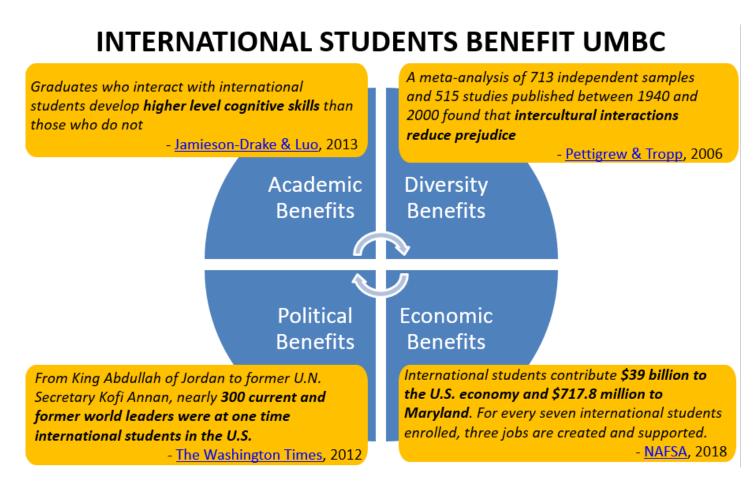


INTERNATIONAL STUDENT RECRUITMENT & RETENTION

SUBCOMMITTEE CHARGE

- Examine global trends and projections for international student enrollment
- Identify UMBC's current approaches to recruiting and enrolling international students (all activities leading up to orientation) and determine feasibility of aligning initiatives
- Explore model recruitment strategies employed by other universities Establish goals and a timeline for strategic, sustainable and diversified growth international student enrollment over the next five years
- Benchmark existing support services for international students against support services offered by peer institutions Produce report with final recommendations/goals

BENEFITS OF INTERNATIONAL STUDENTS



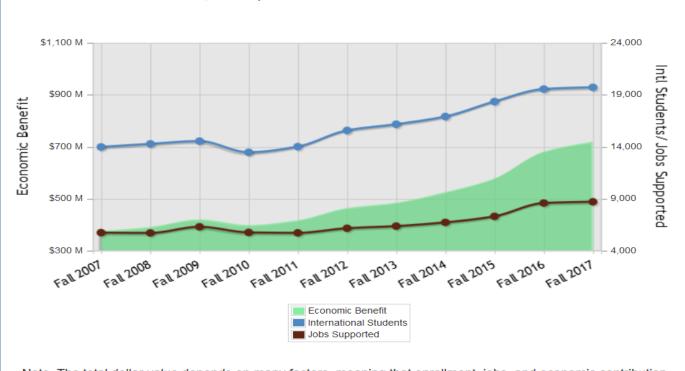
2017-2018 ACADEMIC YEAR \$39.0 billion for the U.S.

\$717.8 million and 8,667 total jobs for Maryland

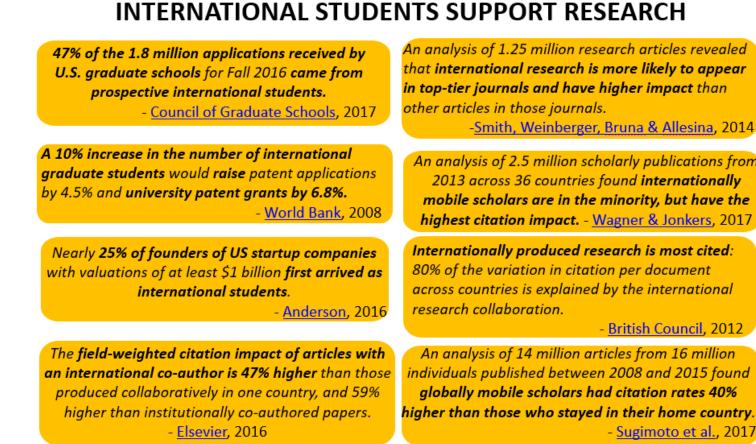
REPORTS METHODOLOGY

NAFSA Analysis: The Economic Benefits of International Student Enrollment to Maryland - A Ten-Year Trend

This graph displays the economic contributions, enrollment data, and jobs supported over a ten-year timeframe. Move the mouse arrow over a single graph point to view single year data. International student enrollment data is provided by Open Doors, published by the Institute of International Education in partnership with the Bureau of Educational and Cultural Affairs, U.S. Department of State.



Note: The total dollar value depends on many factors, meaning that enrollment, jobs, and economic contribution trends are not always in sync (select the "Methodology" tab for a detailed explanation).



At public institutions, international students pay non-resident tuition, which can often be two or three times higher than the resident tuition rate. Thus, international students help keep tuition costs down for in-state students, often subsidizing growth in domestic enrollment, while also funding academic programs and initiatives that would not otherwise be possible due to nearly three decades of steady decline in state and federal support, as a share of overall revenue. This has led to increased dependence on tuition and out-of-state students. In fact, one study found "a 10 percent reduction in state appropriations was associated with a 12 percent increase in international undergraduate enrollment at public research universities."

It is also worth noting the findings of a recently published study on the impact international students have on U.S. workers. Specifically, the researchers found:

There is no evidence that international students reduce job opportunities for U.S. workers; U.S. employers are more likely to hire international students when they are unable to find qualified U.S. workers; and "Areas with more foreign-born STEM workers have higher patenting rates, faster productivity

growth and higher earnings among U.S. natives."

targets at the expense of enrollments in the U.S.!

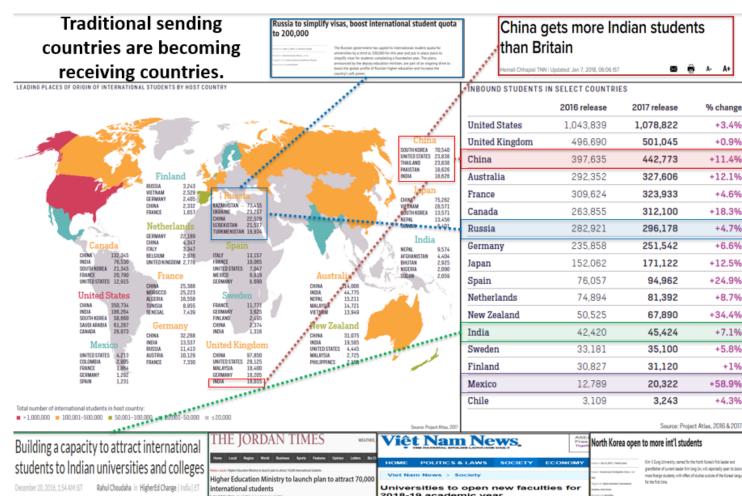
While the U.S. has steadily lost market share from 28% in 2001 to 22% in 2018, other nations have made significant gains in attracting international students. Most notably, China, which now hosts one out of every ten international students, including more students from the continent of Africa, than the U.S. and Britain combined. One reason for this is China's realization that it is lagging behind the U.S.

in terms of soft power with only a few world leaders having graduated from Chinese institutions. Thus, "education is one of the most important aspects" of China's \$900 billion One Belt, One Road strategy. China's entry into the global race for hearts and minds has significant economic and political implications for the future. ! Many nations, including Australia, Canada, New Zealand and the United Kingdom, fund national

strategies for international education. In several countries, ambitious targets are set for increasing the

numbers of international students they host and many of these countries are on track to exceed their

INCREASED COMPETITION

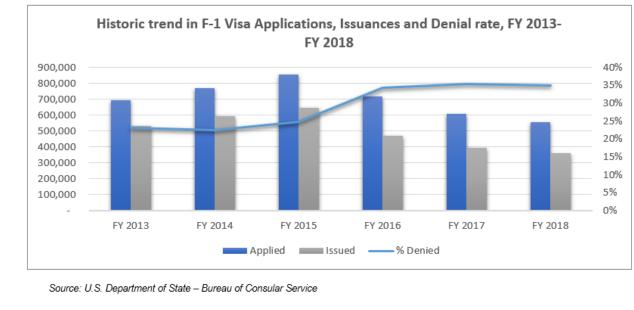


F-1 visa applications declining and denial rate increasing

VISA TRENDS

Most recent F-1 visa statistics shows continued reduction in new visas in select

source markets New F-1 visas issued down 8% in FY2018 China down 12%, although this is in part due to 2014 change from 1- to 5-year visa terms Visa issuances in countries outside China are down 6% Historic trend in F-1 Visa Applications, Issuances and Denial rate, FY 2013



F-1 visas issued by country with % YOY change (Rolling Year 2017 to 2018) Nigeria **-27.1**% Brazil -1.2%

Chinese colleges and universities now enroll more students from

Africa than the United States and Britain combined

 New F-1 visas issued in China down 5.2% vs RY 2017

Causing the U.S. to Lose

Market Share

■ United States - 28% ■ United Kingdom — ■ Germany — 9%

■ France – 7%

Australia - 49 ■ Japan — 3%

United Kingdon
China — 10%
Australia — 7%

■ France – 7%

■ Canada — 7% ■ Russia — 6%

India visa issuances are up 11.3%

Other countries show varied

decline - between 1.2 and 27% Vietnam shows considerable growth with 4.2% increase

compared to prior year in new

visas issued

■ Visas Issued, RY 18 ■ Visas Issued, RY 17

SENDING COUNTRIES

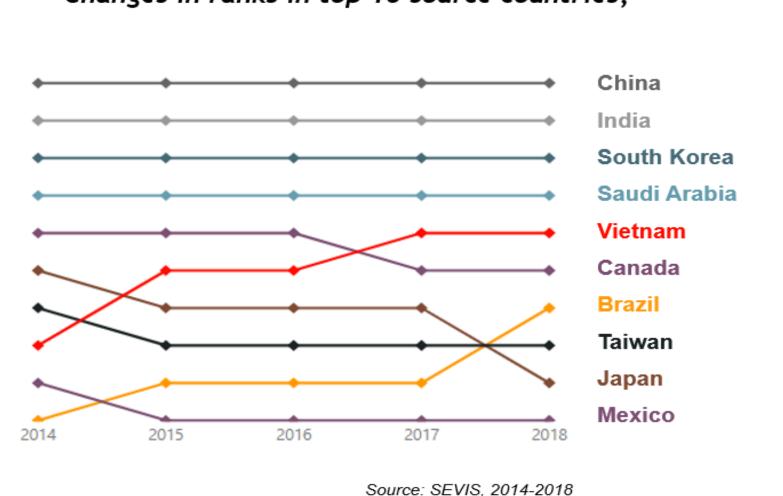
Top source markets show shifting trends:

 While top 4 markets continue to be represented by China, India, Saudi Arabia and South Korea, there are considerable shifts in ranking for other top countries of origin:

Vietnam moved from top #8 to the top #5 surpassing Canada and Japan

Brazil moved from top #10 to top #7 and surpassed Taiwan, Japan and Mexico

Changes in ranks in top 10 source countries,



INNOVATIVE INTERNATIONAL STUDENT SUPPORT PROGRAMMING

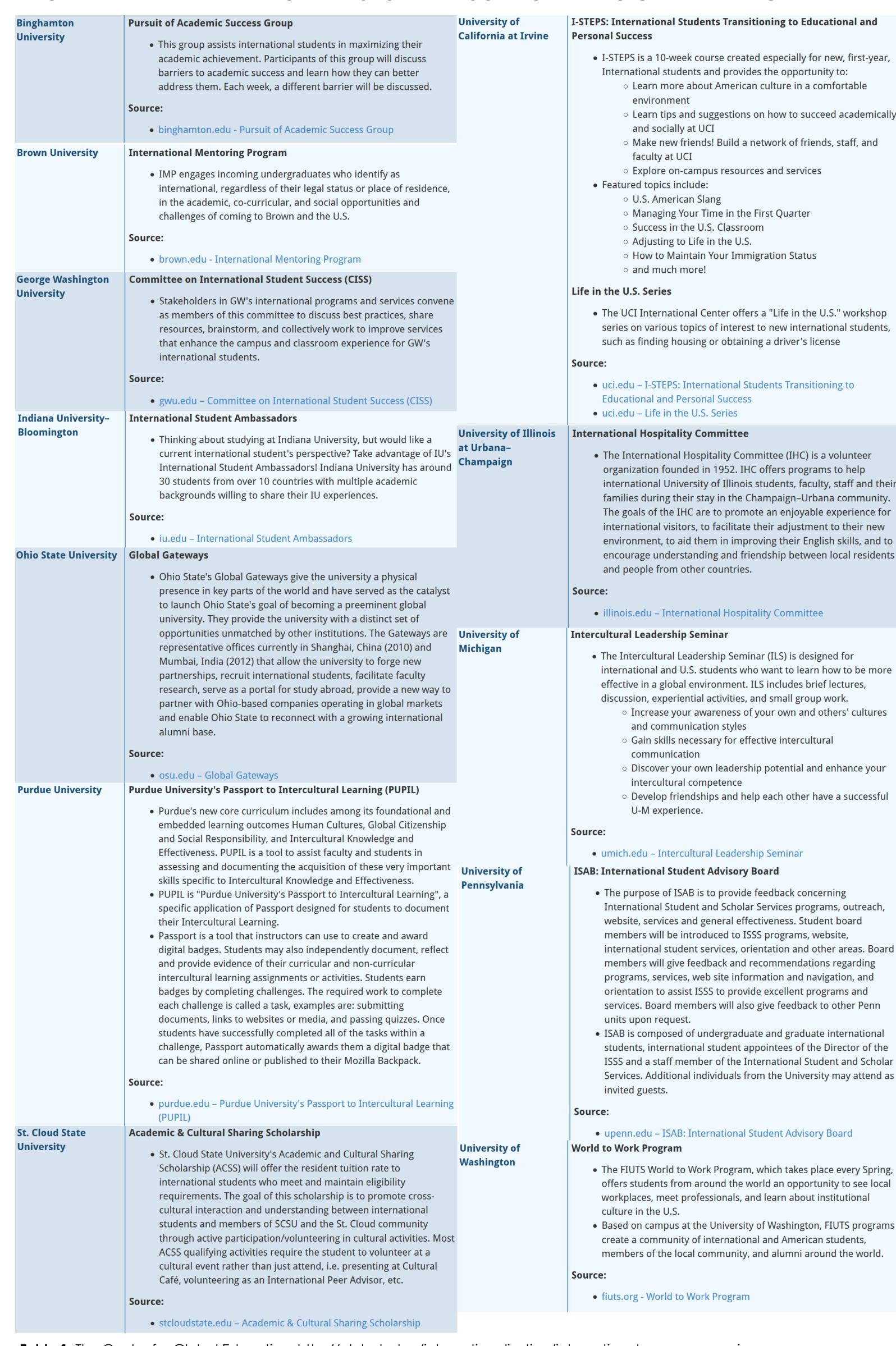


Table 1: The Center for Global Education, http://globaled.us/internationalization/international-programs-services.asp

INITIAL RECOMMENDATIONS

- Develop an International Student Enrollment Plan
- Continue Meetings of the International Student Recruitment and Retention Committee
- Implement Assessment Processes to Determine Return on Investment in Recruitment Activities
- Create a Dedicated International Student Recruitment Team
- Centralize Responsibility for International Articulation Agreements, Exchange Partnerships, etc.
- Secure Multi-year Budget Commitment to Fund International Recruitment Initiatives
- Continue to Engage with State Officials to Raise Awareness of Barriers to Recruiting International Students
- Further Develop Yield Activities for Admitted International Students
- Create a Global Landing Page
- Explore Innovative Opportunities (e.g., full-pay, non-degree international students)
- Centralize Services for International Students
- Develop Programming Activities to Support International Student Integration and Success
- Improve Coordination of Communications to International Students