

PRIORITIES AND ACTIONS TO ADVANCE EXCELLENCE UNIVERSITY RETREAT 2018



## Building and Using an Analytics Ecosystem to Improve Student Success at UMBC: The end of the beginning

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- Today's (very short) game plan
  - A tour of some of the key components and tools that are key components of our analytics capabilities and infrastructure
  - Showing you some of the important early strides made by the Data Science Team
  - How we're bringing together pieces of information to improve student success
  - Finally, describing some of our early pilots based on the analytics and conducted in partnership with student support offices, departments, and faculty

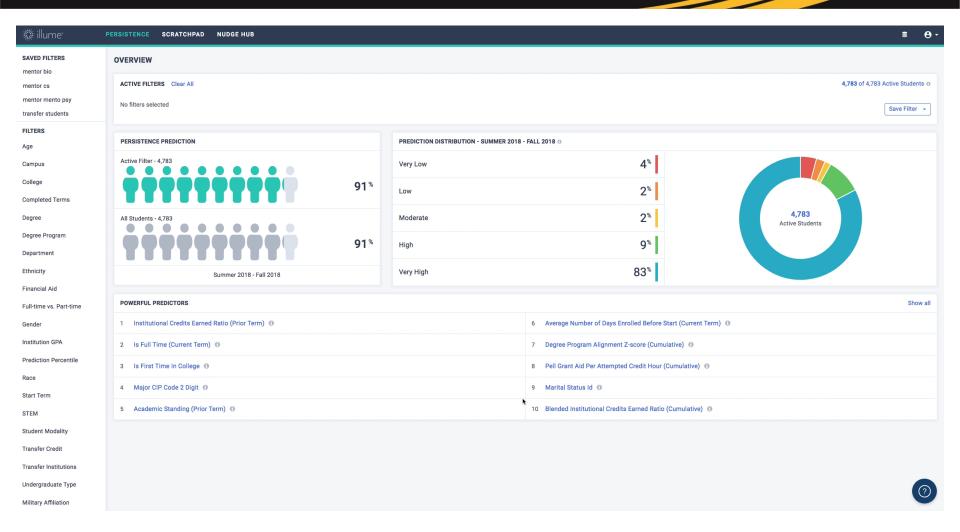
- The data warehouse is the foundation upon which our analytics is built.
  - It reduces implementation time and costs for tool development. The result of this is that our vendors want to work with us, and have adapted their product to fit our needs
  - It allows us to quickly, and fairly easily, to access our own data for in house analysis
  - My sense from talking to colleagues around the country is that this foresighted investment is the envy of many institutions and key to many of our successes

- The second key component of our analytics "ecosystem" is our learning management system (LMS) or Blackboard
  - The campus is an national leader in using Blackboard to improve student outcomes; it's key to pilots we're developing
  - It's also the case that information students' engagement with the LMS (including checking their grades in the gradebook) is a very powerful predictor of whether or not we retain them (persistence)
    - As we'll see, courses that actively use Blackboard have an important impact on student success

- We've added new vendor-provided tools that help improve student success. I'll highlight two
- Civitas-Illume helps us understand which students are less likely to persist, courses where low passing grades could be signs of trouble, and can help us to understand which of our many interventions are most effective at helping students
  - Example: a large proportion of students who leave UMBC are in good academic standing (Cumulative GPA's > 2.0

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- Blackboard Predict may help us to identify students who may be at risk of not passing a course earlier in the semester than our existing early alert systems
  - When combined with e-textbook usage, we may be able to guide students to additional support as early as the fourth week of classes
  - When Predict is combined with the existing first year alert program, the results are very accurate, predicting something with close to 90 percent accuracy

- Our in-house Data Science Team is generating valuable, and potentially actionable, insights using advanced techniques and visualizations of the data
  - The team consists of
    - Jessica Gronsbell UMBC '17 (Math, now enrolled in our Data Science Masters Program)
    - Sayali Kale UMBC '19 Masters in Information System Program
    - Jiayong Lin UMBC '18 (CS, now enrolled in the Computer Science Masters Program at UMCP)
    - Gregory Watson UMBC '18 (Math, gainfully employed)
- They are working on assessing the impact of evidence based pilots and visualizing students' pathways towards degrees

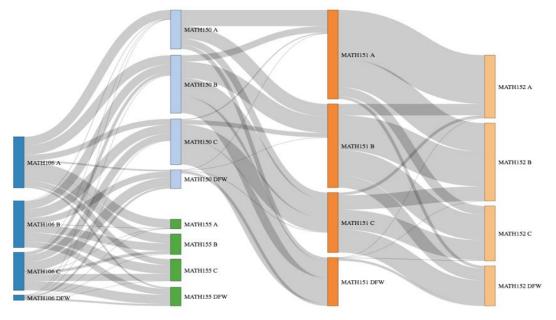




## Showing progression through a major (pilot):

### **Computer Science Student Scoring System** Graduated with: All Successfully Graduate Drop Out Change Major to IS Change Major to Other Major In Progress Students Score Dynamic Plot IP IS Use "Box Select or Lasso Select to view Average SAT and Average HighSchoolGPA Selected Student's Score Plot Student Percentage -10-15 -20-25Semester

Showing how students move through the foundational math sequence (pilot; here, foundational means Math 106-155)



- From this and some associated work, Jess drew the conclusion that, "students maintain or decrease their grade more often than they increase it [and] the lower the course that a student starts at, the more likely they are to decrease in performance in the next course."
  - This is a key insight for advisors helping students chart a path through programs requiring higher level calculus

- As you can imagine, and see, we're trying organize the information coming in from many different sources to provide insights that improve student outcomes
- A key group for that is the Persistence Committee (2/3 student facing, 1/3 D&A ppl.)
  - We're gearing up for our second year of work
- One thing we realized early on is that students face "persistence risk" and "academic risk" and the two are not always the same thing
- We also observed that students display combinations of factors that put them at risk, reinforcing what practitioners have known all along

- To organize this information, we developed a Persistence Report
- Version 1.0 was an Excel sheet that looked something like this:

Student Information					Key Flags						Secondary Flags			
						Persistenc		Low GPA,						LMS
						е	Poor Acad.	High						Below
EmployeeID	Admit Term	Acad. Level	College	Major	Total Key Flags	Prediction	Standing	Credit	FYI Alert(s)	Holds	Drop in GPA	UGST	Commuter	Avg.
4000071597	Fall 2016	Junior	CAHSS	POLI BA	1	3 High	Χ	Χ		FIN	Χ			Χ
3000596936	Fall 2013	Senior	CAHSS	ECON BA	1	3 High	Χ	Χ		FIN	Χ			
3000619260	Spring 2015	Junior	CAHSS	PSYC BA		3 Very High	Χ	Χ	Χ					Χ
3000808374	Fall 2015	Junior	CNMS	PHYS BS	1	3 Low	Χ	Χ			Χ			Χ
4000073806	Fall 2016	Junior	CNMS	MATH BS	:	3 Very High	Χ	Χ		FIN				
3000400807	Fall 2012	Senior	CNMS	BIOL BA	;	2 High	Χ	Χ						Χ
3000515142	Fall 2013	Senior	COEIT	CENG BS	:	3 Very High	Χ	Χ	Χ		Χ		Χ	
3000586939	Fall 2014	Junior	COEIT	IFSM BS	:	3 Very High	Χ	Χ		FIN			Χ	X
4000103149	Fall 2016	Sophomore	COEIT	IFSM BS	:	3 High	Χ	Χ	X		Χ			

 It took a lot of time and specialized skills to put together and keep current, so we're working on a new version that resides in the data warehouse

- Finally, we've worked on a variety of pilots using analytics to identify students that receive a behavioral nudge...with promising results
- You've heard about the nudge provided to students repeating foundational math courses
- That pilot led the Provost's office to fund a pilot to deliver SI to Financial Accounting classes. There, the results suggest large increases in student success
- An instructor in Psychology helped us pilot nudges to students that Blackboard Predict flagged as at risk. All of those students met with the instructor, all were actually at risk, and all ultimately passed the course
- We're working with the Math and Stat Department to pilot a technology solution to help them better monitor and incentivize attendance.
- Analytics are only useful if they lead to insights that are actionable and acted upon. Over the next year, we're looking to increase the scale and scope of our pilot programs, as well as find partners for new ones